



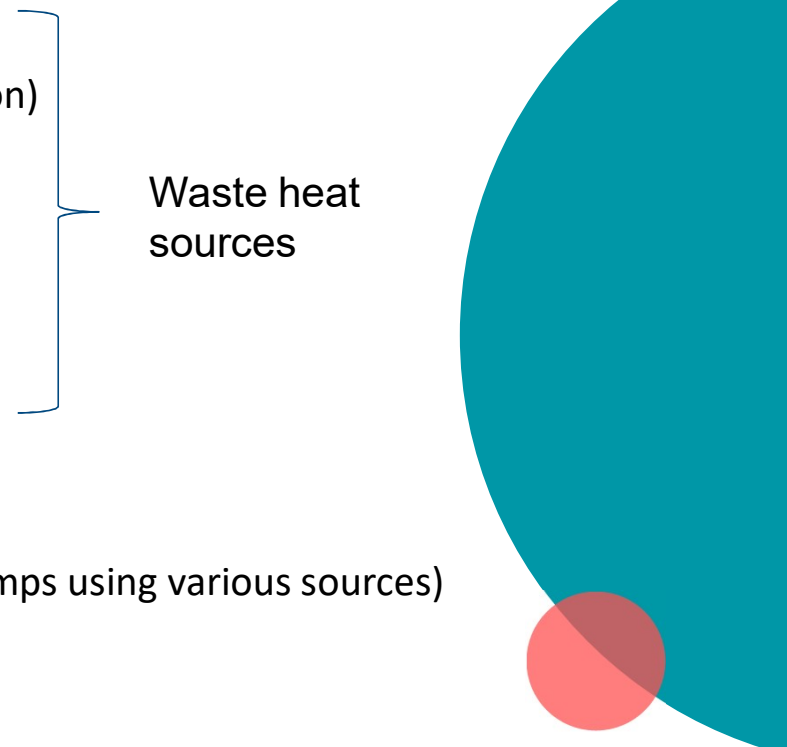
# Methodology pricing waste heat sources



# Agenda

- Heat source categories
- Risks Waste heat sources
  - Cooperation risks
  - Delivery risks – sunk costs
  - Economic risks
- High-grade and low-grade waste heat source pricing
- Learnings

# Heat source categories

1. High-grade waste heat sources
    - Thermal Power/CHP plants and Cooling (Includes waste incineration)
    - Surplus waste heat sources
  2. Low-grade waste heat sources
    - Infrastructure (Includes data centre)
    - Other not constant industrial sources
  3. Ambient heat sources
  4. Agnostic heat sources – sources which can be established everywhere  
(Can include biomass and some of above sources like CHP and heat pumps using various sources)
- Waste heat sources
- 

## Risks/barriers – waste heat sources

### Cooperation risks:

- **Different economic objectives**
- **Not same understanding of issues**
- **Strategic issues (dominating supplier)**
- **Transparency**
- **Confidence**
- **Playing field – small/large**
- **Secondarily production**



# Risks/barriers – waste heat sources

## Delivery risks

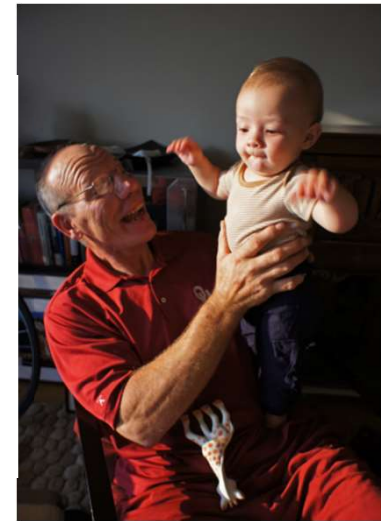
## Increased/decreased sales – Industrial waste heat supply



Decreasing sales



Outdated product

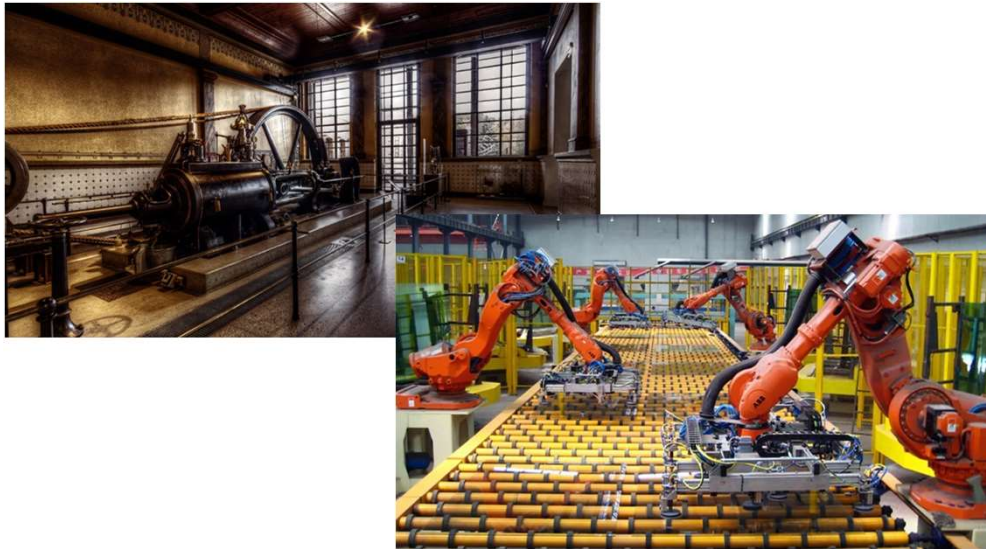


End of lifetime



# Risks/barriers – waste heat sources

**Delivery risks: Heat source technology “Best Available Technology (BAT)”**



Modern industrial production

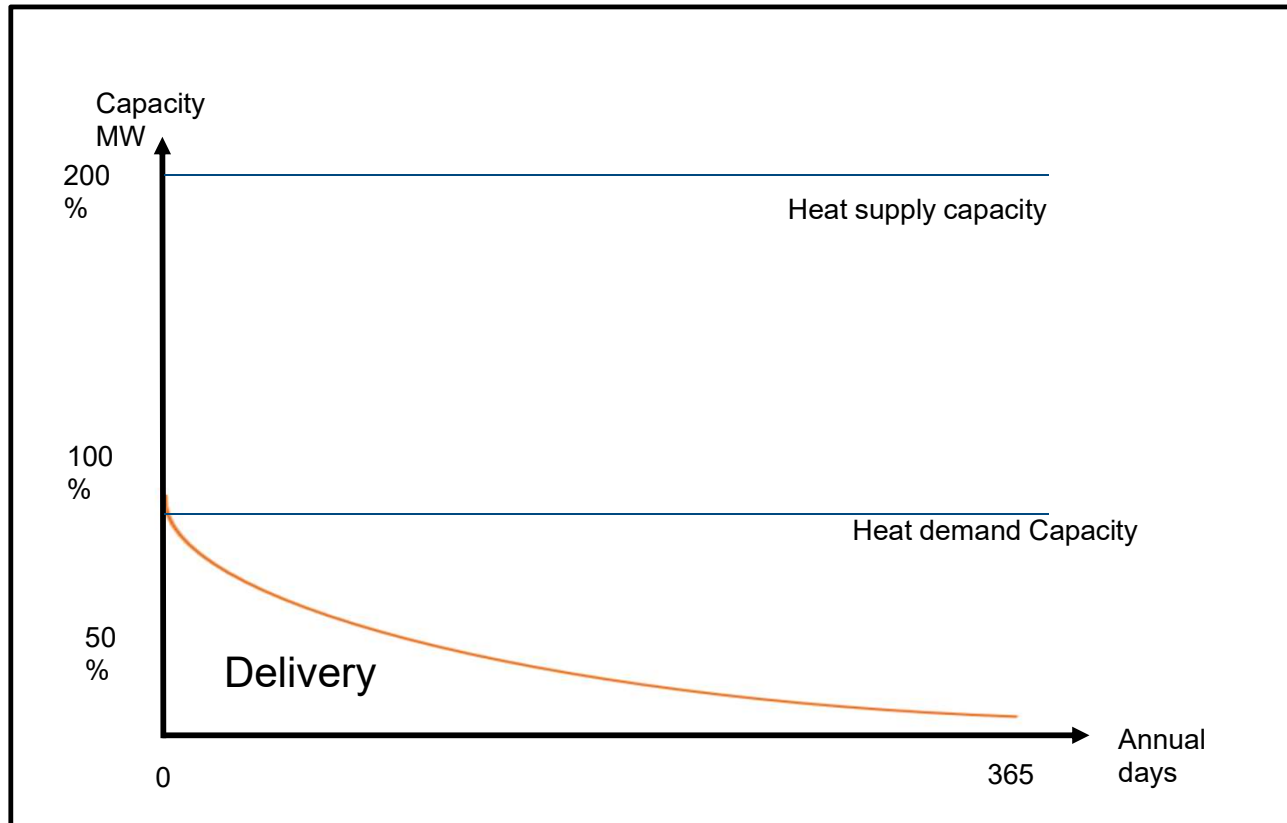


Food factories - Cooling/Heating

# Risks/barriers – waste heat sources

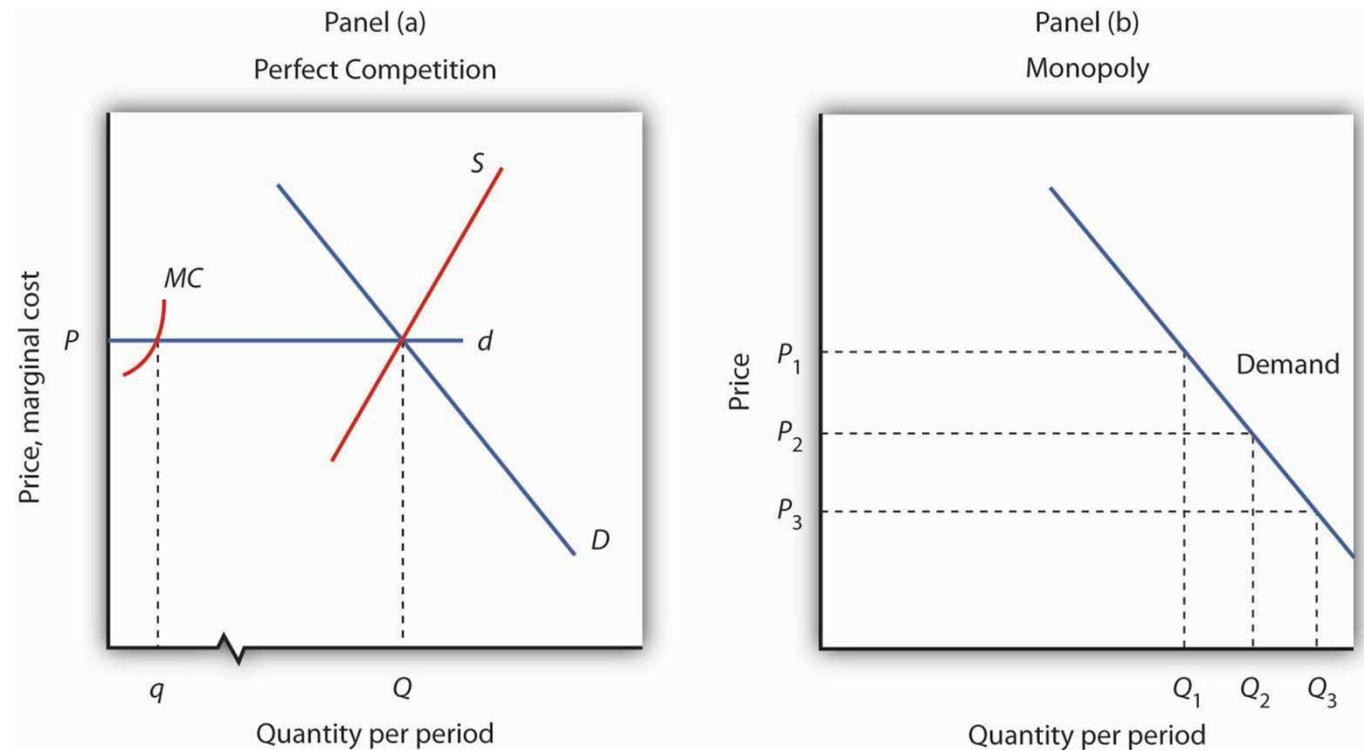
Delivery risks:

Network too small compared to waste heat delivery



# Risks/barriers – waste heat sources

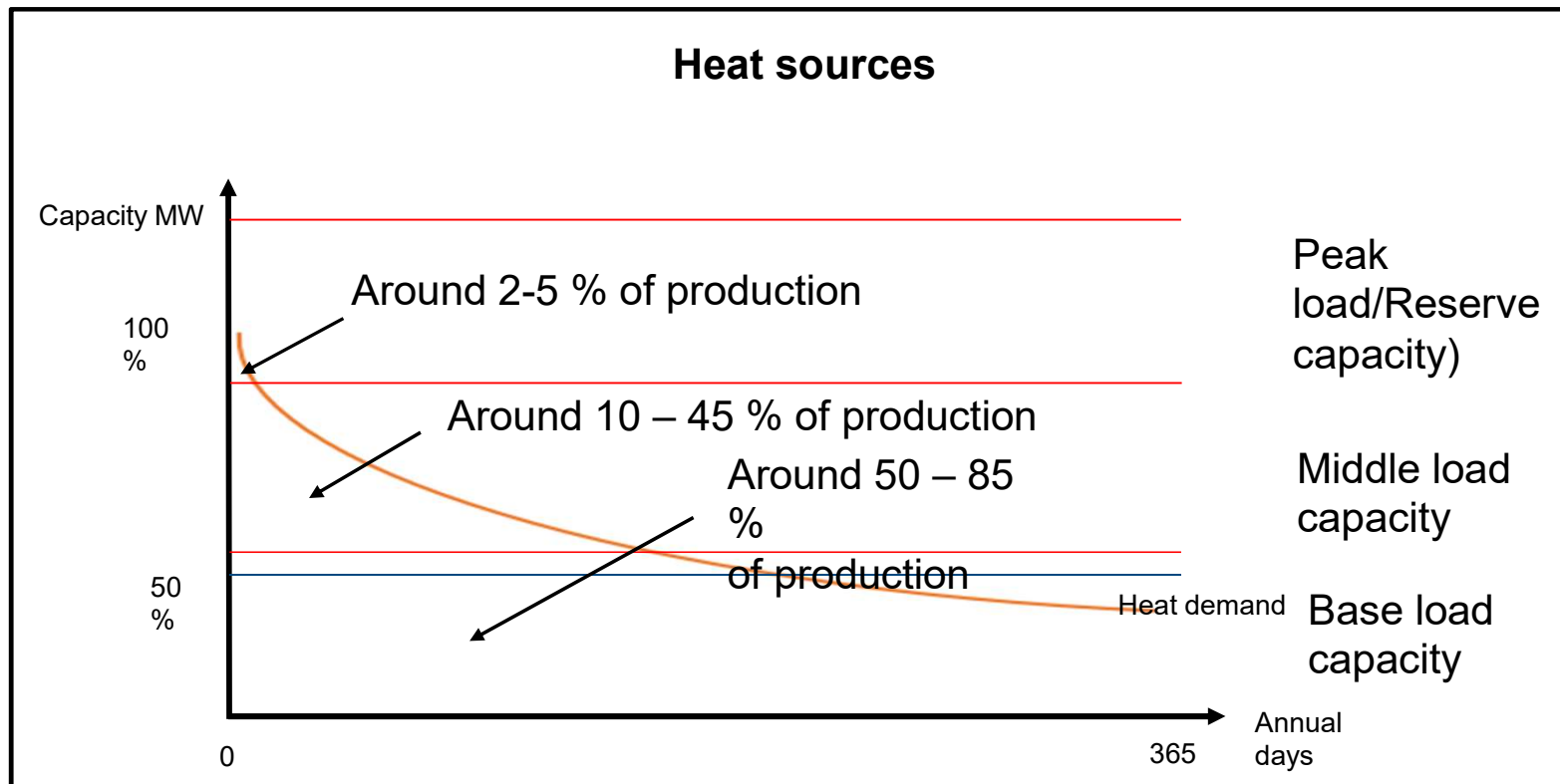
Delivery risks: Competition - Other “economic viable” heat sources in area





# Risks/barriers – waste heat sources

## Delivery risks: Base load delivery – Annual delivery hours and time of year



## Risks/barriers – waste heat sources

### Economic barriers:

- Temperature
- Age of heat source – Expected lifetime
- Constant delivery (Base load/middle load)
- Need for heat storage
- Distance from heat source to network
- Investments
- Pay-back – feasibility for source owner
- Present heat price – if low

### Economic risks:

- Space for negotiating heat price

# Risks/barriers – waste heat sources

## Economic barriers:

- Temperature
- Constant delivery (Base load/middle load)
- Need for heat storage
- Distance from heat source to network
- Age of heat source – Expected lifetime
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Economic risks:  
- Space for negotiating  
heat price / feasibility

## Delivery barriers:

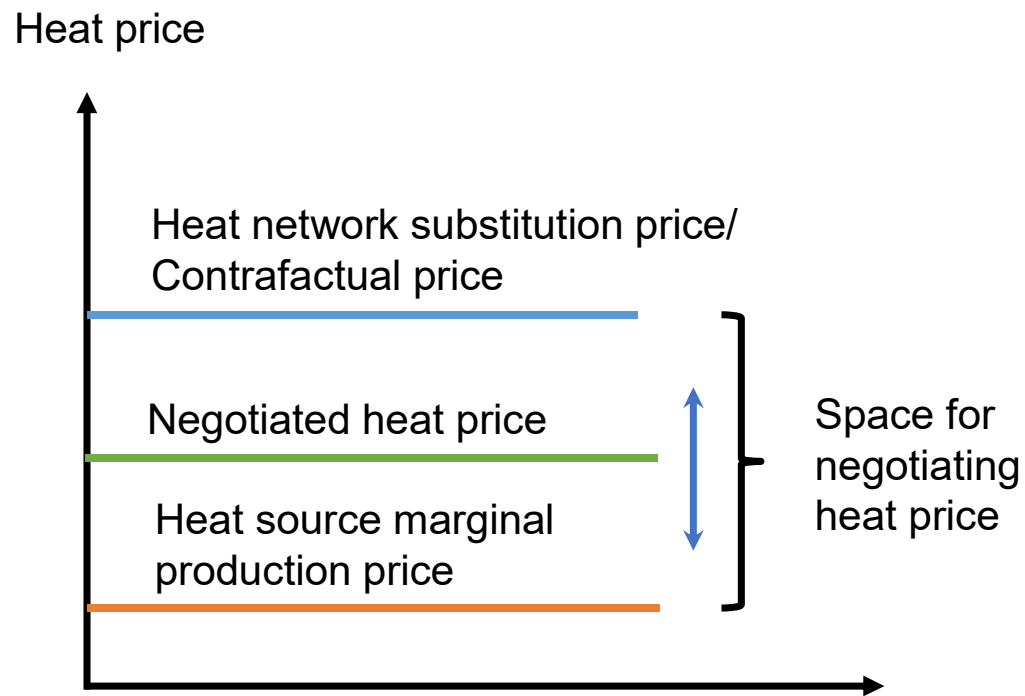
- Increased/decreased sales – Industrial waste heat supply
- Heat source technology “Best Available Technology (BAT)”
- Network too small compared to waste heat delivery capacity
- Other “economic viable” heat sources in area
- Base load delivery – Annual delivery hours and time of year

Delivery risks:  
Sunk costs

**Cooperation barriers**

# Methodology – waste heat sources

*Space for negotiating heat price*

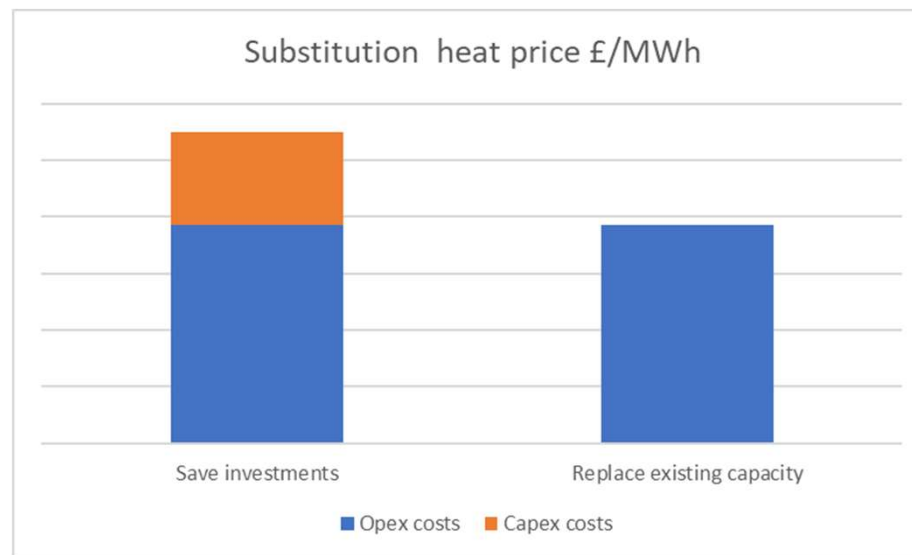


# Methodology – waste heat sources

*Space for negotiating heat price*

## Substitution price

- Including CAPEX costs if source save heat source investments for DH company
- Not Including CAPEX costs if replacing existing capacity still available



# Methodology – waste heat sources

*Space for negotiating heat price*

**Marginal waste heat price** – the price for extracting waste heat from process including investments, operational costs, maintenance and savings

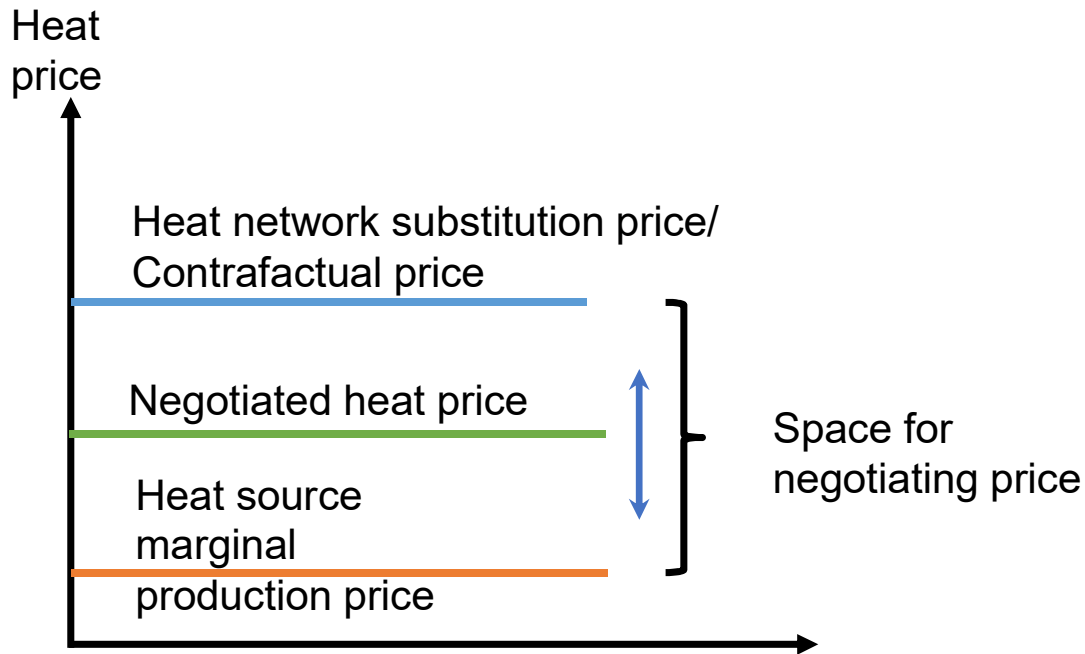
## Marginal heat prices – special cases

- CHP extraction plant
  - CHP back pressure
  - Combined Cooling and heating
  - Waste incineration
  - Low-grade and ambient heat
- Extra fuel used for producing heat
- Fixed price or sharing costs
- Heat pump (Almost no space for negotiating price)



# Methodology – waste heat sources

*Space for negotiating heat price*



## Considerations when negotiating:

- Risks
- Investments
- Pay back requirements
- Timeframe
- Temperature/Reliability
- Back-up capacity
- Competitors

## Learnings – waste heat sources

**High grade heat sources - almost always space for negotiating heat price**

**If heat pump is needed for increasing source temperature – not much space for negotiating heat price**

**Low grade infrastructure heat sources very stable and reliable heat source suitable for all purposes (Base load, middle load and peak load) – price maybe annual payment**

**Investigation and negotiations take time – build middle load and reserve load capacity first**



Thanks  
John Tang Jensen

Read more (Article):

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