

# Stakeholder Coordination in District Energy Systems: The Case of Combined Cooling, Heating and Power (CCHP) in Zhuhai

14 September 2020 | Copenhagen



**DISTRICT ENERGY  
IN CITIES  
INITIATIVE**



**COPENHAGEN CENTRE  
ON ENERGY EFFICIENCY**  
SEforALL EE HUB



# AGENDA

**Objective:** share insights on the importance and key steps of stakeholder coordination in district energy development

#	Minutes (aprox.)	Title	Speaker
1	10 min	Stakeholder Coordination in District Energy Systems (DES)	Clara Camarasa
2	17 min	Stakeholder Coordination in Combined Cooling, Heating, Power (CCHP) in Zhuhai	Mr. Kenny Kun Yan
3	15 min	Q&A Session	Mr. Kenny Kun Yan Clara Camarasa

Block #1

# Stakeholder Coordination in District Energy Systems

**Clara Camarasa**

14 September 2020 | Copenhagen

# Stakeholder coordination – Definition



*"Stakeholder coordination refers to the process by which an organization involves people who may affect or be affected by actions derived from the project." (Carbon Trust, 2018)*

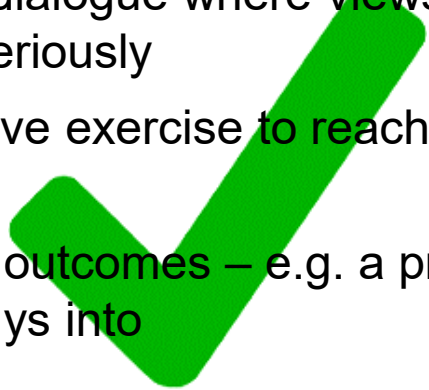
## Stakeholder coordination in district energy systems (DES)

- It refers to **the strategy and actions aimed at facilitating the alignment of interests among all stakeholders to ensure a fruitful DE development**
  - **Multi-dimensional**, from energy and urban planning to setting up of financial and technical support mechanisms, through the provision of infrastructure and services
  - Requires the **engagement of multiple stakeholders from different institutions** that are not necessarily used to working together (e.g local urban planning department with the national energy department)

# Stakeholder coordination – What it is and what its not

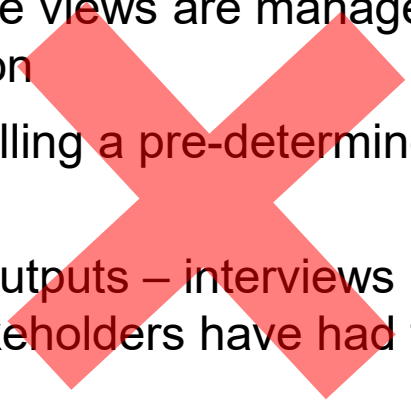
## Stakeholder coordination IS

- Genuine two-way (or more) process
- Meaningful dialogue where views are respected and taken seriously
- A collaborative exercise to reach a solution that works
- Focused on outcomes – e.g. a project that everyone buys into
- Structured and systematic engagement
- Project development



## Stakeholder coordination IS NOT

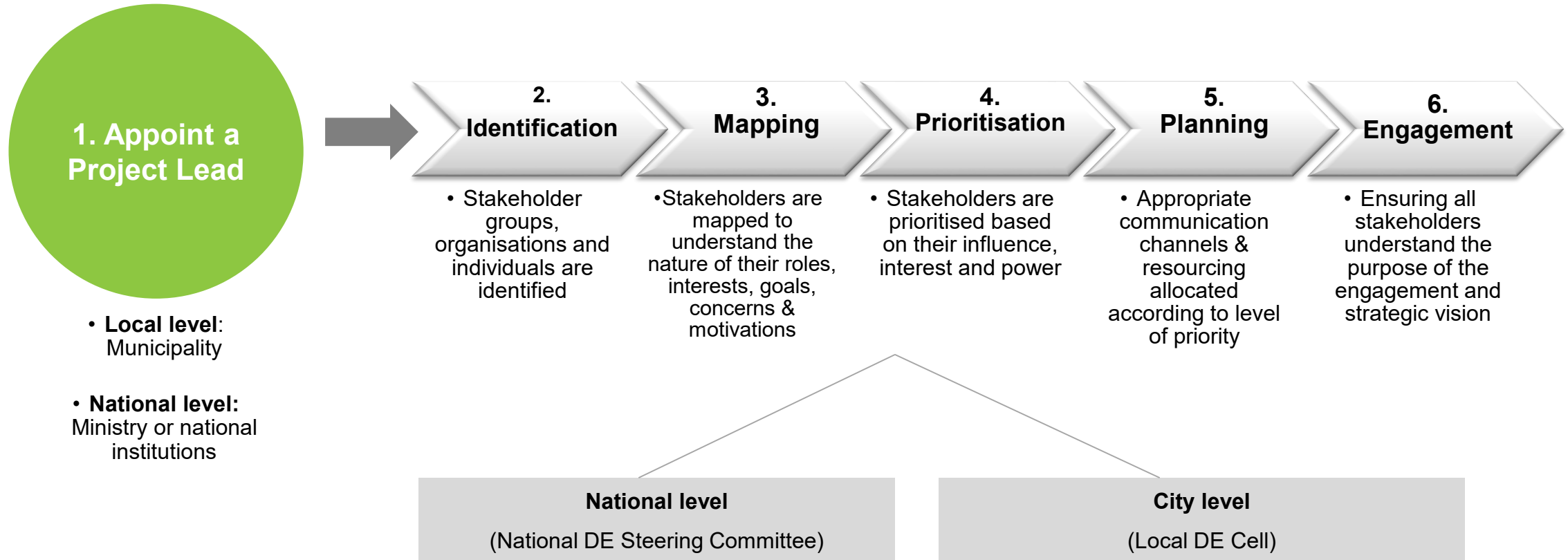
- One way communication
- Process where views are managed and people driven in one direction
- Pitching or selling a pre-determined solution or project
- Focused on outputs – interviews have been held therefore stakeholders have had their say
- Conversations with the people you know or think you need to talk to
- Behaviour change



# Stakeholder coordination – Relevance in DE

- Stakeholder structures have to shift **from a technology- and engineering-oriented structures towards a collaborative governance**
- Crucial to **acknowledge and manage everyone's perspective and create a common working framework where values, rights, expectations and responsibilities**
- An **appropriate identification and involvement of stakeholders is crucial to ensure the success of the DE development**, including its financial and technical viability.
- It will also help **to reduce possible controversies or information asymmetries**

# A systematic framework for stakeholder coordination in DE projects



Block #2

# Stakeholder coordination in Combined Cooling, Heating, Power (CCHP) in Zhuhai

**Mr. Kenny Kun Yan**

14 September 2020 | Copenhagen



Block #3

# Q&A Session

**Mr. Kenny Kun Yan | Clara Camarasa**

14 September 2020 | Copenhagen



**Thank you for your attention**

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